Somerset County Council

Scrutiny for Policies, Adults and Health Committee

– 6th December 2017

Council Performance Report – End of September (Q2) 2017/18

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1. Summary

- **1.1.** This performance monitoring report provides an overview of the Council's performance across the organisation.
- **1.2.** The report is based on the content of the County Plan.

2. Issues for consideration / Recommendations

- **2.1.** Consider and comment on the information contained within this report specifically those areas identified as a potential concern under section 4 of this report and the "issues for consideration" section of Appendix A
- **2.2.** Members are asked to review and comment on actions undertaken at Cabinet, to ensure that appropriate consideration has been given to the work being undertaken to address performance concerns.

3. Background

- **3.1.** This report provides members and senior officers with the information they need to lead and manage the performance of the organisation and increase levels of public accountability.
- **3.2.** The report has been updated to reflect the County Plan that was adopted by full Council in February 2016 and a review of the priorities and the performance information that contributes to them has been carried out.

Appendix A – the Performance Wheel now has seven segments which reflect the "People's Priorities" which are widely consulted upon through the Listening Learning, Changing Roadshows. There are four "Council" segments which seek to measure how well the council manages its relationships with partners, staff and the public and how good its 'internal management' processes are. There is one segment that seeks to reflect the performance of the Vision Projects being undertaken by the Vision Volunteers.

3.3. The Vision Volunteer segment is a quarterly update evidenced by the Core Council Board Papers.

- **3.4.** This report provides the latest information available in the period up until 30th September 2017. As such some of the data may be a little historical in nature; discussions regarding "performance issues" will take account of any additional information that may be available following production of this report
- **3.5.** This report has been presented to Cabinet on Wednesday 15th November 2017.
- **3.6.** This report has been presented to Scrutiny for Policies and Place Committee on Tuesday 5th December 2017.
- **3.7.** This report is being presented to Scrutiny for Policies, Adults and Health Committee on Wednesday 6th December 2017.

4. Our Performance

- **4.1.** Sections that are preceded by 'A&H' are of particular interest to Scrutiny Policies, Adults & Health.
 - Sections that are preceded by 'P' are of particular interest to Scrutiny Policies and Place.
 - Sections that are preceded by 'C&F' are of particular interest to Scrutiny Policies, Children & Families.
- **4.2.** This quarter there are two red segments:
 - (C&F) P3 Safer Children and Better Care The Children's Trust Executive are pleased with the progress against the 7 Improvement Programmes, but recognises there is still much to do. Action Plans for 2017/18 are in place and Q2 performance against the CYPP was considered by the Policies, Children and Families Scrutiny Committee on 17th November 2017. Ofsted quarterly monitoring visits have concluded adequate progress is being made and DfE intervention has confirmed a "significant improvement" in Somerset's Children's Services, including more manageable case-loads, a more stable workforce and better partnership working as reported by the Minister in 2016. Despite this, until the re-inspection concludes, services are judged inadequate and there is a corporate risk for Safeguarding Children that has a very high-risk rating. Change is evident but universal improvement remains a challenge.
 - (P) C4 Managing our Business The segment is red because of the Authority's financial position but this disguises some good performance across other aspects of the County's business. The majority of indicators under C4 in corporate and support services are green or amber but with the significance of the budget overspend, the C4 segment has been judged as Red.

4.3. Performance Summary

The latest performance information is set out in Appendix A and summarised in the table below:

Direction of Performance indicators have been assessed based on whether current performance is improving or deteriorating as opposed to comparing performance with the previous report.

Metric Segment	Number of objectives			Direction of Performance		
	Green	Amber	Red	Up	Stable	Down
The People's Priorities	3	3	1	5	2	0
The Council	2	1	1	1	3	0
Vision Volunteers	1	0	0	0	1	0
Totals	6	4	2	6	6	0
As Percentage	50%	33%	17%	50%	50%	0%

4.4. As requested by Scrutiny the table below compares performance between quarters at the objective level and a link is also available to the previous quarterly reports in the Background Papers section at the end of this report.

Wheel Segment		RAG Status 2017/18					
		Apr - Jul	Q2	Q3	Q4		
The People's Priorities	P1	R	А				
	P2	А	A				
	P3	R	R				
	P4	А	A				
	P5	G	G				
	P6	G	G				
	P7	G	G				
The Council	C1	G	G				
	C2	G	G				
	C3	A	А				
	C4	R	R				
Vision Volunteers	V1	G	G				

It is important when managing performance that consideration be given to the overarching vision statements set out in the County Plan

5. Consultations undertaken

5.1. The key messages within this monitoring report have been provided by Management Teams and reviewed by relevant Lead Cabinet Members.

6. Implications

6.1. If addressing performance issues requires changes in the way services are delivered through formal decisions, these must be supported by an appropriate impact assessment which will need to be duly considered by decision makers in line with our statutory responsibilities before any changes are implemented.

7. Background papers

7.1. County Plan - http://somersetcountyplan.org.uk/

Note For sight of individual background papers please contact the report author